



# INSCOM Journal

Fall 2004

**One Army: transforming  
for a stable future**



## Table of Contents

4	From the commander's desk
5	Prepare for transformation
6	The road less traveled
10	Overcome all obstacles
13	In a league of his own
16	A Soldier proves attention warranted
18	A chosen leader
21	Any given Tuesday
25	Right place, right time
26	Day of Remembrance
28	Shots from the Field



*illustration by Pfc. James Felkins*

The **INSCOM Journal** (ISSN 0270-8906) is published quarterly by the U.S. Army Intelligence and Security Command, Fort Belvoir, Va.

The **INSCOM Journal** is an official command information publication authorized under the provisions of AR 360-1. It serves the members of INSCOM, the intelligence community, and the warfighter. Circulation is 5,500 copies per issue.

Opinions expressed herein do not necessarily represent those of HQ INSCOM or the Department of the Army. All photos published in the **INSCOM Journal** are U.S. Army photos unless otherwise stated.

Send articles, photographs or story ideas to the INSCOM PAO at [pao@inscom.army.mil](mailto:pao@inscom.army.mil), or copies to 8825 Beulah St., Fort Belvoir, VA 22060. For additional information, call (703) 428-4965.

**Maj. Gen. John F. Kimmons**  
*Commanding General*

**Command Sgt. Maj. Maureen Johnson**  
*Command Sergeant Major*

**Deborah Y. Parker**  
*Chief, Public Affairs*

**Sgt. 1st Class Terry J. Goodman**  
*Senior Public Affairs NCO*

**Brian Murphy**  
*Senior Editor*



## On the cover

Force Stabilization is one of focus areas directed by Army Chief of Staff Gen. Peter Schoomaker to channel Army efforts in winning the global war on terrorism and increasing the Army's relevance and readiness. The Army's goal is to ensure unit stability and continuity, and provide some predictability to Soldiers and their families.

Cover artwork by Brian Murphy

View us on the web at: [www.inscom.army.mil](http://www.inscom.army.mil)



**Actions speak louder than words, so let your actions do the talking.**

*photo illustration by Brian Murphy and Paige Zieroth*



# From the commander's desk

**By Maj. Gen. John F. Kimmons**  
Commander, INSCOM

We are one Army - active, National Guard and reserves - interdependent, serving a nation at war. With recurring deployments a reality for the foreseeable future in support of the Global War on Terrorism, we are in the process of transforming our Army to increase its combat power and the means to sustain a high operational tempo while deterring aggression. The focus of our transformation is on three principal objectives: modularity, to increase strategic responsiveness and flexibility; rebalancing the size and capabilities of active and reserve forces to achieve the right mix of capabilities and skills; and greater stabilization to increase predictability and the quality of life for Soldiers and families. Soldiers are, and will remain, the centerpiece.

Modularity is best reflected in ongoing efforts to increase the number of active brigade combat teams from 33 to 48 - each reorganized into more agile, lethal and deployable units with significantly enhanced organic intelligence capabilities. Our National Guard brigades will follow suit, starting with the three brigades now deployed in Iraq. We will increase the size of the active duty Army by 30,000 to help us sustain ongoing operations while we rebalance our force structure to more fully resource high-demand, broad spectrum capabilities. The Army is serious -

over 100,000 spaces will be realigned from air defense, artillery and armor units during this process.

The old paradigm of "contingency response" has changed to "continuous response" - the Army has to posture itself to meet this reality and still take care of Soldiers and their families. Rebalancing the total Army to increase modularity and achieve the right force mix are essential actions which will provide the basis for moderating the rate at which units deploy. A larger number of more capable BCTs will let us reduce the length of deployment periods, increase the predictability of deployment windows, and effectively plan for training, schooling and more. The goal for Active-component units is a deployment-to-home station ratio of 1:3 (one period of deployment followed by two periods of home station reset); the ratio for reserve forces is 1:5.

The Army is committed to reducing unnecessary re-stationing and increase stabilization - to changing what has become the traditional rhythm of "PCS" movement every two or three years to something closer to twice that. Use of the Assignment Incentive Program in Korea shows what can be done - over 8,000 Soldiers volunteered to extend their tours - that means that 8,000 others don't have to move to Korea, with associated disruption to families. That's the same as a Division staying put; it

saves hundreds of millions of dollars that can be reinvested in modernization, maintenance, training and Soldiers welfare. The benefits of increased family stability are obvious - longer tour lengths allow spouses to find and advance in a wider range of better paying jobs; minimize disruption to our children's educational program; and facilitate better integration with local community activities.

Our nation and Army will remain engaged in war for the foreseeable future - this circumstance provides us with a historic opportunity to transform in a way which will provide greater combat capability and flexibility, while concurrently improving the quality of life of our Soldiers and their families.



*photo by Bob Bills*

**Maj. Gen. John F. Kimmons.**

# Prepare for transformation

**By Command Sgt. Maj.  
Maureen Johnson**  
Headquarters, INSCOM

The Army is in transition and the Army Campaign Plan is the catalyst to put more Soldiers in warfighting units and to stabilize Army families. The ACP provides the Army more cohesive and combat ready formations; more stable and predictable lifestyle for our Soldiers and their families; more agile and tailored units; more high demand unit and skills; and commonality across the Army, both active and reserve components.

This new initiative provides Soldiers and their families with a more steady and predictable environment. There are no ill effects on a Soldier's career when staying on longer stateside tours. In fact, it is encouraged.

When Soldiers either deploy with their unit or are assigned to a one-year unaccompanied tour, they can leave knowing their families will remain in a familiar environment. This allows their children to continue going to the same school, stabilize their spouses' careers and their families' medical needs.

Another initiative under the Army Campaign Plan is to assign Soldiers to warfighting units, which means converting headquarters and/or garrison positions from military to civilian positions. Our civilians, who have always been a significant reason for INSCOM's success, take on an even more important role.

They continue to provide the stability and cohesiveness neces-

sary for our important mission of providing actionable intelligence to the warfighters in these challenging times.

INSCOM will ultimately feel the impact of ACP. However, its implementation has not been finalized.

Former manning policies forced units to constantly in-process and train new Soldiers. The Army Campaign Plan ensures better trained warfighters, which increases unit's mission competencies. With Soldiers arriving together, training together and deploying together, they develop into more cohesive, combat-ready units.

When this new force structure was devised, many Soldiers voiced their concerns about the changes that come with transformation. Resistance to change is normal and expected. Transformation is commonplace throughout our Army's history and should also be expected.

Army Chief of Staff Gen. Peter J. Schoomaker writes, "Transformation during a time of sustained campaigning will not be easy; but it is a practice that appears many times in the history of our great Army."

The old adage also comes to mind, "If it isn't broke don't fix it." After all, under the former manning and organizational paradigms, we proved to be the best land-fighting force in the world. On the surface, these Soldiers have a valid point. However, the threat has changed, and we must change with it.

"Today's terrorist threat is



*photo by Brian Murphy*

**Command Sgt. Maj. Maureen Johnson.**

unprecedented it is transnational with a vast array of resources and sponsors, including nation states, non-state participants, and narco-terrorist organizations. The Army must adapt its forces to meet the threat," Schoomaker wrote.

I encourage everyone, Soldiers and civilians, to go online to the Army website and view all the information on the Army Campaign Plan. The more knowledgeable you are, the better you will understand, and the smoother the transformation.

Time for discussion is over. Time for action is upon us. Every Soldier and civilian within INSCOM needs to embrace the new force structure and realize it is necessary to ensure success against our new enemies, who not only threaten our borders but the borders of our neighbors abroad.



the  
ROAD  
less  
TRAVELED  
by Brian Murphy





*photos by Tina Miles*

**Bret Huston (left) and 18 other civilians deployed to Iraq for nearly six months with the 902nd MI Group.**

Meet David Hester. After proudly serving 24 years as a warrant officer for the U.S. Army, Hester hung up his camouflage uniform in 1998 and entered the civilian world.

Hester stayed close to home though, and transitioned from being a Soldier in the 902nd Military Intelligence Group to a civilian working within the same unit. Over the next five years, Hester and his family enjoyed their new-found stability.

That all changed this past

January, when the 55-year-old Hester found himself deployed for nearly six months to Balad Air Base, in Iraq.

"I never thought deploying was a possibility as a Department of the Army civilian," he said. "I knew there were certain civilian jobs in the unit that deployed, but I didn't think my slot was one of them."

Hester wasn't the only U.S. Army Intelligence and Security Command civilian surprised to find himself on the receiving end of

deployment orders. In all, 19 civilians out of the 902nd MI Group were called upon to deploy side-by-side with their Soldier counterparts in support of the war on terrorism.

"When it was time to deploy forces from the 902nd to Iraq last year, I didn't have enough," said former group commander Col. Michael D. Bisacre, who left the 902nd MI Group to become INSCOM's deputy commander July 1. "I didn't have enough experienced Soldiers. The civilians



raised their hands. We ended up deploying 19 civilians, who were senior special agents, with those Soldiers, and they performed magnificently.

“Most of them had prior military experience, so they knew what it was all about,” Bisacre said. “But, there were several who had never put a uniform on or fired a weapon. Fortunately, they were ready, willing and able to meet the challenges.”

There were numerous other obstacles, in addition to the challenges the unit faced in preparing civilians for deployment. Hester,

along with the others, had to make sure everything - such as his will, shot records and power of attorney was up to date - and didn't have much time to do it.

“There were rumors floating around that we might be deployed,” Hester said. “From the time the official word came down until the time I set foot on a plane was about two weeks. That's not a lot of time to get everything done.”

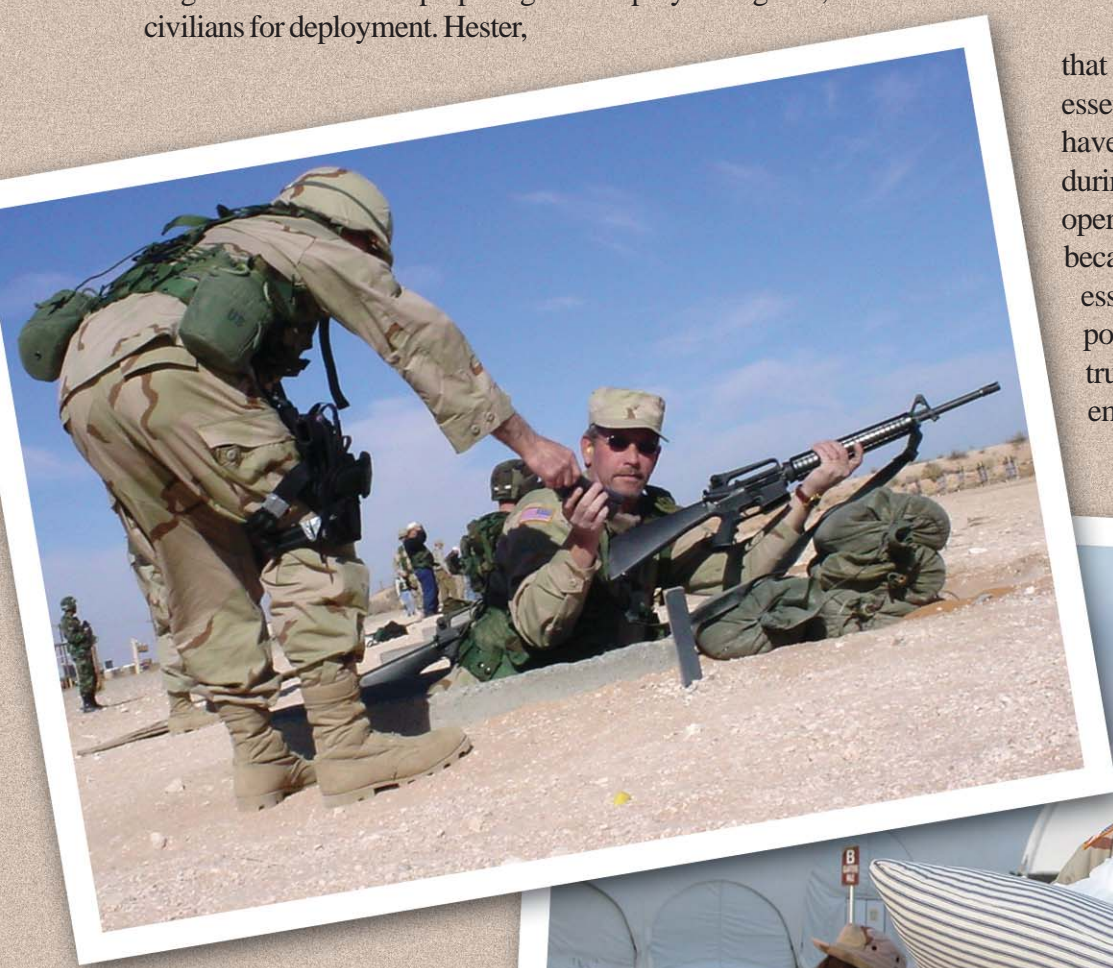
To assist those individuals who are called upon to deploy, INSCOM compiled a civilian deployment guide, located on the

command's Web site. Information found on the site, such as the pre-deployment checklist, alleviates much of the stress associated with deploying on short notice.

According to Karen Wolfe, a human resources specialist with INSCOM, when deploying personnel the command always attempts to send Soldiers before civilians, but sometimes, there might be a need for a particular specialty and there simply aren't enough Soldiers available. That's when the civilian workforce is called upon.

“There are certain positions that are designated e-mergency essential - where those positions have been pre-identified to deploy during a crisis or contingency operation,” Wolfe said. “But, just because a position isn't emergency essential, doesn't mean that position isn't deployable. The truth is - any INSCOM civilian employee can deploy.”

That's information the



*photos by Tina Miles*

After two weeks of training, Brad Dorris (right) grabbed his pillow and blanket and headed to Balad Air Base in Iraq for nearly six months with the 902nd MI Group.





command is working to pass to all INSCOM workers.

As of October, INSCOM vacancy announcements and job descriptions include a line stating “all INSCOM employees may be subject to extended temporary duty or worldwide deployments during crisis situations to perform essential functions as determined by management.”

“It’s only been, in my opinion, since Sept. 11, 2001 that civilians have been deployed to this extent,” Wolfe said. “Since this is still fairly new, we’re working to make the process easier and smoother for those involved.”

Even with all of the challenges leading up to it, Hester was thankful for the opportunity to deploy.

“The biggest thing I took away from this experience was my contact with the younger Soldiers,” Hester said. “Being an ‘old Army’ guy I was very concerned with where the counter intelligence world was heading. I didn’t see the experience level and the dedication that I did when I was in.

“But, when I got over there and started working with some of these Soldiers, I could tell that they were extremely dedicated, very professional and were learning a great deal of important aspects of our business,” he said.







photo by Spc. Sarah Smith



# INSCOM's top Soldier continues to Overcome all obstacles

by **Spc. Sarah Smith**  
704th MI Brigade

Spc. Jen Damp didn't see herself as the athletic type when she joined the Army two years ago. The Macomb, Mich., native, who claims she has "no sense of direction," would have never guessed she would be on the pedestal where she now rests.

Since Damp's arrival at the 704th Military Intelligence Brigade, April 6, she has conquered nearly every challenge she faced, including the U.S. Army Intelligence and Security Command Soldier of the Year Board.

However, the 20-year-old Damp wasn't always on top of the world. She faced several obstacles growing up and in her military career before coming to Fort Meade.

In 1994, her mother succumbed to breast cancer. Although Damp said she didn't understand her mother's death when she was younger, time would show the challenges of the absence.

"When you start going through adolescence and high school, it gets really hard," Damp said. For prom and homecoming while her peers were going dress shopping with their mothers, Damp missed that mother-daughter opportunity.

"It made me stronger even though I cried all the time," she said. With Damp's history, strength is not something she lacks.

Several reasons played into Damp's decision to join the military straight out of high school. The

terrorists attacks of Sept. 11, 2001 contributed to that choice, as did her ambition to go to college. Although she has a good relationship with her dad, David, and step mother, Susan, she felt it was time to leave home. Besides, with three brothers she didn't think her dad could put both her and her siblings through college.

Regardless of her reasons for joining the Army family, Damp felt she had a bright future ahead of her as an electronic warfare signals intelligence analyst. Her advanced individual training led her to Goodfellow Air Force Base in Texas, where opportunities to test her physical and mental capabilities were presented.

STRAC was the program that got Damp started. The acronym stands for strength, toughness and ready-around-the-clock. It is an all-encompassing challenge that requires students to have a 98 percent or higher classroom average, a 90 or above in all events on the physical fitness test, and a successful Soldier board with senior instructors.

Damp went to Korea after AIT. She was a motivated and strong Soldier, but her tour was bittersweet. "I was disheartened after leaving Korea," she said.

It was a goal of hers to finally get promoted to specialist when Damp came to the 704th MI Brigade.

"I wanted to get my name out to the new chain of command and I wanted to get motivated again to do good things," Damp said.

So she volunteered for her company's Soldier of the month board and won. Staff Sgt. Jarinda Nettles of her platoon believed in Damp from that first board. He was someone who stood by her side even after she left his company.

When Damp was at the firing range for one of the Soldier of the year boards, Nettles found her and gave her a four-leaf clover. For each board after that, she put the clover in her pocket for a little extra luck.

Her next step, the battalion Soldier of the quarter board, resulted in another win. From there, she won the brigade Soldier of the quarter and year boards.

In between each board, Spc. Scott Strahammer, Sgt. Tanesha Gardner and others assisted Damp with her ongoing studies.

"Everyday [Strahammer] would drop whatever he was doing to study with me until bedtime," Damp said.

Gardner helped in other ways. "She kept me going. She would calm me down a lot and she was a motherly figure. She would quiz me all day about current events," Damp explained.

"I had a lot of faith in her that she was going to win anyways," Gardner said. "She is very modest and a good all-around Soldier."

Gardner, budget noncommissioned officer in charge, 704th MI Brigade, represented brigade NCOs in the climb through the boards along with Damp.

"She is a good person, with





*photo by Brian Murphy*

**Damp went from someone who “couldn’t imagine going to a board with sergeants major” to being the best in INSCOM.**



*photo by Spc. Kenneth Pacheco*

**Damp and others participate in the INSCOM Soldier of the Year board.**

a good heart and she didn’t just think about herself. She thought about other Soldiers who participated too,” Gardner said of Damp.

Damp continued her streak by beating out her peers to win the America’s Region I Soldier of the Year, and the INSCOM Soldier of the Year honors.

“I remember when I went to my first Soldier of the month board. I couldn’t ever imagine going to a board with sergeants major,” Damp said.

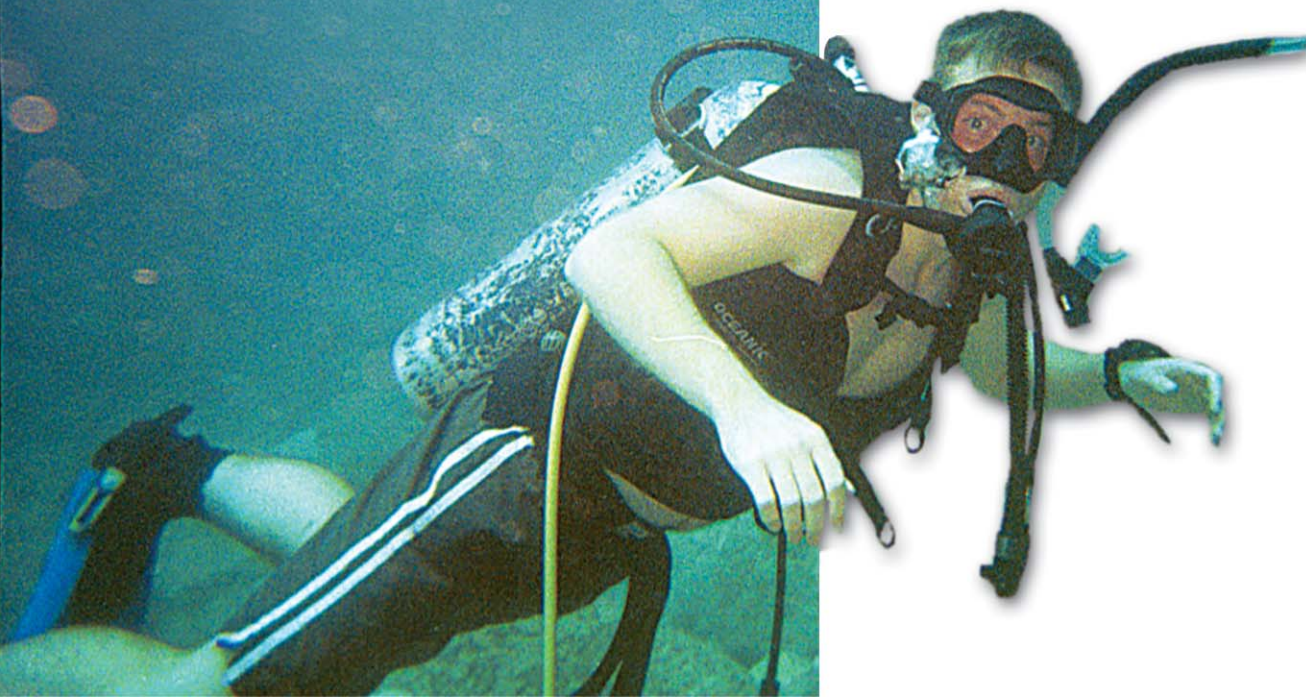
Looking back, Damp said she appreciated her experience and those who helped her through it.

“I was honored to be competing with them. We went through the same stuff and we got each other through it,” Damp said.



# IN A LEAGUE OF HIS OWN

**by Staff Sgt. Michael Brock**





Being a Soldier in today's Army is like walking a tightrope. It takes balance, skill, focus and dedication to be successful.

For the U.S. Army Intelligence and Security Command's Linguist of the Year, the tightrope disappears into the distance with no end in sight, and that is just fine with him.

Sgt. Benjamin K. Bowman, linguist, 115th MI Group, embraces life and his Army career to their fullest, even though enlisting in the Army was not at the top of his "Things to Do" list four years ago.

He applied to several Ivy

League schools, as well as Rice University in Texas and McGill University, in Quebec, Canada, that he was accepted by but could not afford to attend.

"I had no intention of joining the Army," said the Grand Junction, Colo. native. "The two schools that I got into, I couldn't afford. I even worked as a life guard all summer long to save up money."

Due to a lack of money and the desire to further his education, Bowman enlisted in the Army in September 2000, three months after his high school graduation.

Since his mother, Anne

Bowman, works for a recruiting battalion, in Colorado, Bowman had some knowledge of the Army and being a Soldier.

As a high school sophomore, his mother set an appointment with a linguist who was on a hometown recruiting mission.

"Ever since then, I never considered anything else to do in the Army," he said.

Bowman, who qualified for several languages, chose Chinese/Mandarin as his language.

"I chose the language because I thought about business opportunities after I got out of the Army."

He graduated from the Defense Language Institute, the Presidio Monterey, Calif., in May 2002 at the top of the class and also received the Teacher's Choice Award for his efforts.

Bowman credits his success at the Presidio to his meticulous study habits and tenacious desire to do his best. He remembered to pack those in his duffle bag when he boarded a plane bound for Hawaii and his first duty assignment at the Kunia Regional Security Operations Center, Hawaii.

"He is one of those rare Soldiers it is a privilege to be in charge of," said Staff Sgt. Eric Anderson. "He is probably one of the most well rounded people you will ever meet, not only is he a good Soldier, he is a good person and that tops everything off."

After arriving in Hawaii, Bowman constantly challenged himself with his language and Soldier skills.

"I'll download news broadcasts and MP3s and listen to them on the way into work," he added. "I also look at flash cards while I'm



*courtesy photo*

**Bowman spends much of his free time relaxing in the water.**



walking up the tunnel. People look at me funny, but I think it's paid off."

He chooses to stay on night shift so he could attend classes at Hawaii Pacific University, so Bowman's typical work week goes from Sunday to Thursday starting each night around dinner time and lasting until the early morning.

"I get off early one of the nights, so I usually stay later the rest of the week to make up the time difference," he said.

After getting a few short hours of sleep he has to be at class at 10 a.m., Monday through Friday. Not only is Bowman obtaining a bachelor's degree in International Relations, but he also maintains his language skills thanks to two Taiwanese classmates.

Even though Bowman's mission and educational pursuits take up a significant portion of his time, he still finds time to reach out and have an impact on others through the Big Brother/Big Sister program.

"Once I got to Hawaii, I really missed my brother and sister," he said. "I had a friend in high school that did it and so when I got here I looked the program up."

Bowman stated that being a big brother to a 13 year-old has been challenging yet fun.

"I try to spend at least four hours a week with Derek Merritts," he said. "We do things like go to the movies, museums, the beach, play basketball or video games. If it was up to him, we would always go to the movies."

But the time with Bowman is more important to Derek than how they spend it.



*photo by Bob Bills*

#### **Bowman was selected as INSCOM's Linguist of the Year.**

"I enjoy just spending time with Ben," said Derek. "We do a lot of things together."

Bowman stated that since last April he has spent about 250 hours doing the Big Brother program.

"I feel really good about the program," he said. "I talk about it so much; I've even been able to sign up a friend to help out."

On top of helping out with the Big Brother/ Big Sister program, Bowman has found the time to become scuba certified, get his motorcycle license and visit most of the Hawaiian Islands.

Bowman says that he lives by the second rule of thermodynamics, in which energy is always flowing. That is why he says he can't sit still.

"I always have to be doing something. If not, I feel that I am wasting time. Life is for the living and I want to make the most out

of my day."

Making the most out of his day is what makes Bowman the exceptional Soldier that he is. Not only is he the INSCOM Linguist of the Year, last year he was the 115th MI Group Soldier of the Year.

"Being the Linguist of the Year was a harder competition than the Soldier of the Year competition," Bowman added. "The Linguist of the Year competition looks at the total Soldier plus language skills. I also had to write an essay about how language and cultural awareness has helped increase the effort on the global war on terrorism."

Despite all the activities that Bowman accomplishes in day, he has found the perfect balance of work, play, and making a difference in a young boy's life.





courtesy photo

Ysen, of the 116th Military Intelligence Group, was selected as the top warrant officer performer at the National Security Agency.

*A Soldier proves*  
**Attention  
Warranted**  
by Pfc. James Felkins



Every so often, there are Soldiers who rise above and stand out from their peers as the best and the brightest in their field.

Chief Warrant Officer Travis Ysen, (pronounced Eason) fits that bill.

Ysen, a technical leader for signals analysis and collection, 116th Military Intelligence Group, was selected as the Warrant Officer Performer of the Year by the National Security Agency, Fort Meade, Md., July 23.

"It's a little overwhelming to get this much recognition," he said.

The award is given to the warrant officer whose achievements have had the most positive impact on the war on terrorism. Ysen was chosen as the winner for his outstanding performance while working as technical lead at the Gordon Regional Security Operations Center.

Since Ysen has been at the GRSOC, he has faced some adversity due to the fact that he doesn't speak a second language.

"GRSOC personnel excel at several different languages," he said. "So, as an analyst, it's been an uphill battle [to learn]."

Still, Ysen enjoys the work experience at the GRSOC.

"It's the most diverse mission that I've ever worked," he said. "Probably my best work experience yet."

He also stated that the GRSOC gave Soldiers many opportunities to excel and that the experience was "what you made of it."

Ysen's peers admire his ambition as well.

"He is a real professional, both technically and tactically

proficient at his job," said Capt. Jonathan Sloan, a co-worker, "He is widely known throughout the community as the go-to-guy at the GRSOC for signal development."

When asked why he became a warrant officer, Ysen, who was a staff sergeant before becoming a warrant officer, said that they know their jobs well and as an enlisted Soldier, he felt he could only go so far.

When it comes to physical

training, Ysen is also highly motivated. Ysen averages an Army Physical Fitness Test score of 294.

"You don't have to be a PT stud," he said, "but everyone should take care of his or her body - it shows self-discipline."

Ysen thanks many people for his accomplishments while serving at the GRSOC. He said God, his family and co-workers provided much support.



*courtesy photo*

**Ysen averages a score of 294 on the Army's physical fitness test, and he believes everyone should take care of his or her body.**



# A chosen leader

by Pfc. Jason Merrell  
501st MI Brigade

It takes a lot to be the best. Hard work, dedication, motivation and leadership are all very large pieces of the puzzle, but they need the smaller ones to keep it all together. It's the fine detail that makes the difference between meeting the standard and being the best.

Sgt. Samuel E. Cowell, signal intelligence team leader, 501st Military Intelligence Brigade, knows about hard work and what it takes to be the best first hand - having been named the U.S. Army Intelligence and Security Command's Non-commissioned Officer of the Year and the 8th U.S. Army's NCO of the Year. Coincidentally, on the same day of the 8th U.S. Army's ceremony, July 16, Cowell was also inducted in the Sergeant Audie Murphy Club.

"I'm just motivated to be at my best. I can't go too long without competing in something - it keeps me on my toes," Cowell said. "I don't like to just sit around."

By being selected 8th Army's top NCO, the 27-year-old Bellingham, Mass., native earned the right to compete in the Army's third annual NCO of the Year competition Sept. 12 -17,

at Fort Lee, Va., and Washington D.C.

Cowell attended Bellingham High School and went on to graduate from the University of Kansas in Lawrence, with a Bachelor of Arts degree in French.

He loves studying languages, and it shows.

Cowell is fluent in Russian and Haitian Creole. Following his educational pursuits, he decided to join the Army. He would be the first in his family to put on a uniform in defense of his country.

"I always wanted to serve my country, and after I got my degree, the time just seemed to be right. My family was very supportive of me," Cowell said.

Since Basic Training at Fort Leonard Wood, Cowell has appeared in front of numerous boards and has won most of them; starting with the Top Leadership Award he won in BT, a recognition awarded to the Soldier who displays the most integrity and leadership during the nine-week training course.

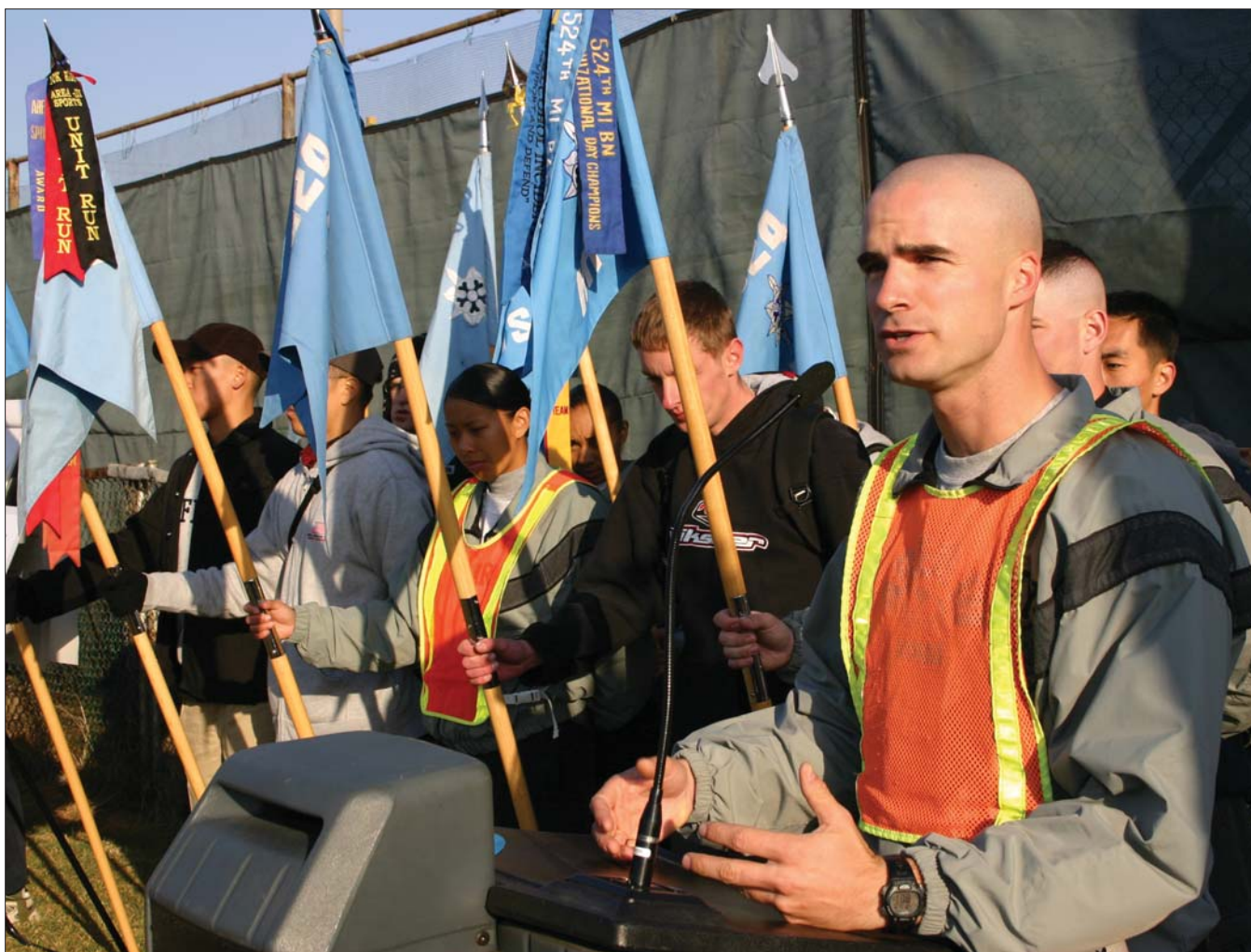
During Advanced Individual Training at Fort Huachuca, Ariz., Cowell was chosen as

the Service Member of the Post. At the Primary Leadership Development Course, he continued to set the standard by winning the Physical Fitness Award, the Leadership Award and the ultimate prize, Distinguished Honor Graduate.

Cowell's motivation and desire to be the best has always led him to the top of his class. He has won countless awards, but Cowell isn't one to brag. Among the seven Army values, Cowell found the one most important to him and the reason he joined the military - selfless service.







*photo by Pfc. Jason Merrell*

**Cowell speaks to 501st MI Brigade Soldiers after a morning run during physical fitness training.**

"It's why I joined the Army; it's why anybody joins the Army. Some people say they joined because they want the training, or the college money, or to travel, but everybody wears the uniform. Deep down there's a part of them that wanted to serve their country," he said.

Another one of the Army Values that Cowell personifies is integrity, and it inspires his Soldiers, such as Spc. Douglas F. Jarvie, to perform his duties with a higher level of personal integrity.

"Sgt. Cowell has a tremendous amount of integrity. If he does something wrong, he'll be the first to admit it, and I admire that," he said.

Sgt. Jamie D. Sjodin, signal intelligence sergeant, 501st MI Brigade, knows from experience that Cowell is going to take the long road, or as poet Robert Frost would write, "The Road Less Traveled."

"Whenever he's presented with a difficult situation, he never takes the short cut. With Sgt.

Cowell, it's always the long road," said Sjodin, who has worked with Cowell for more than three years. "He's the guy that will go out of his way to pick up the piece of trash lying beside the trash can."

The 5'8", 150 lbs. tri-athlete, who consistently scores 300 on the Army Physical Fitness Test, stresses the importance of PT to his Soldiers not only for its effect on mission accomplishment, but its effects on their lives in the future. He even volunteers to help them improve on his off-time if they need it.

"It's important for everybody to stay in shape. It's what will keep you alive when you get older," Cowell said, "I want to be the guy who is 50 years old and still running in triathlons."

Cowell makes a strong impression on his Soldiers, and tries to motivate them to the best he can.

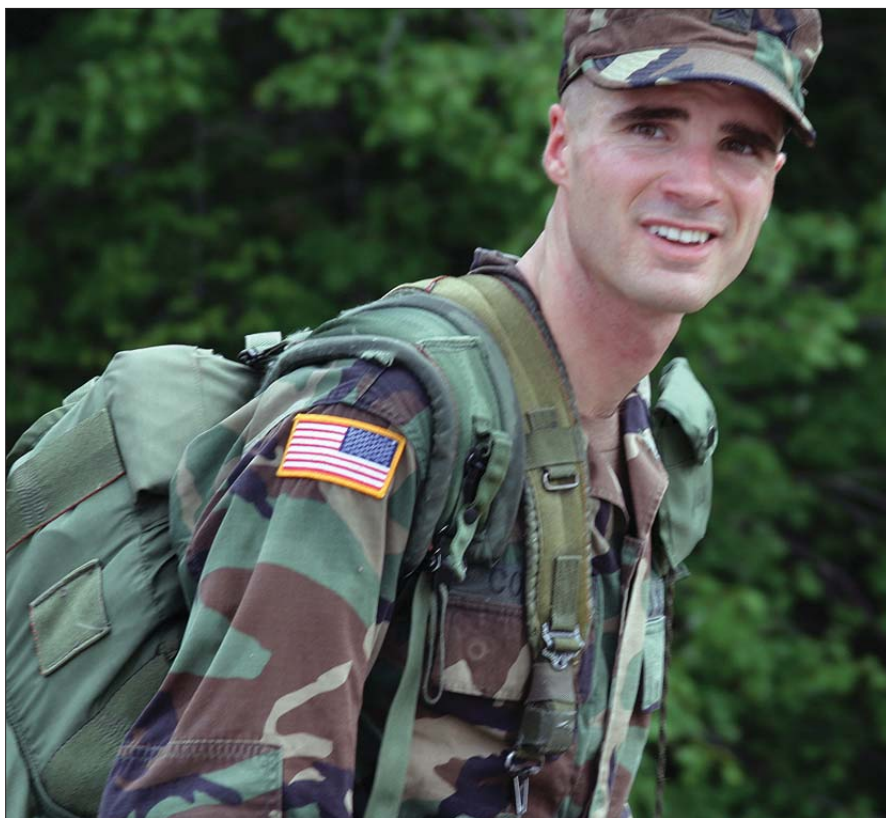
"Sgt. Cowell has been my role model as not only an NCO, but a person as well," Jarvie said.





*photo by Brian Murphy*

**Cowell was honored as both the INSCOM NCO of the Year and the 8th U.S. Army NCO of the Year.**



*photo by Spc. Kenneth Pacheco*

**Cowell heads to the land navigation course during training.**

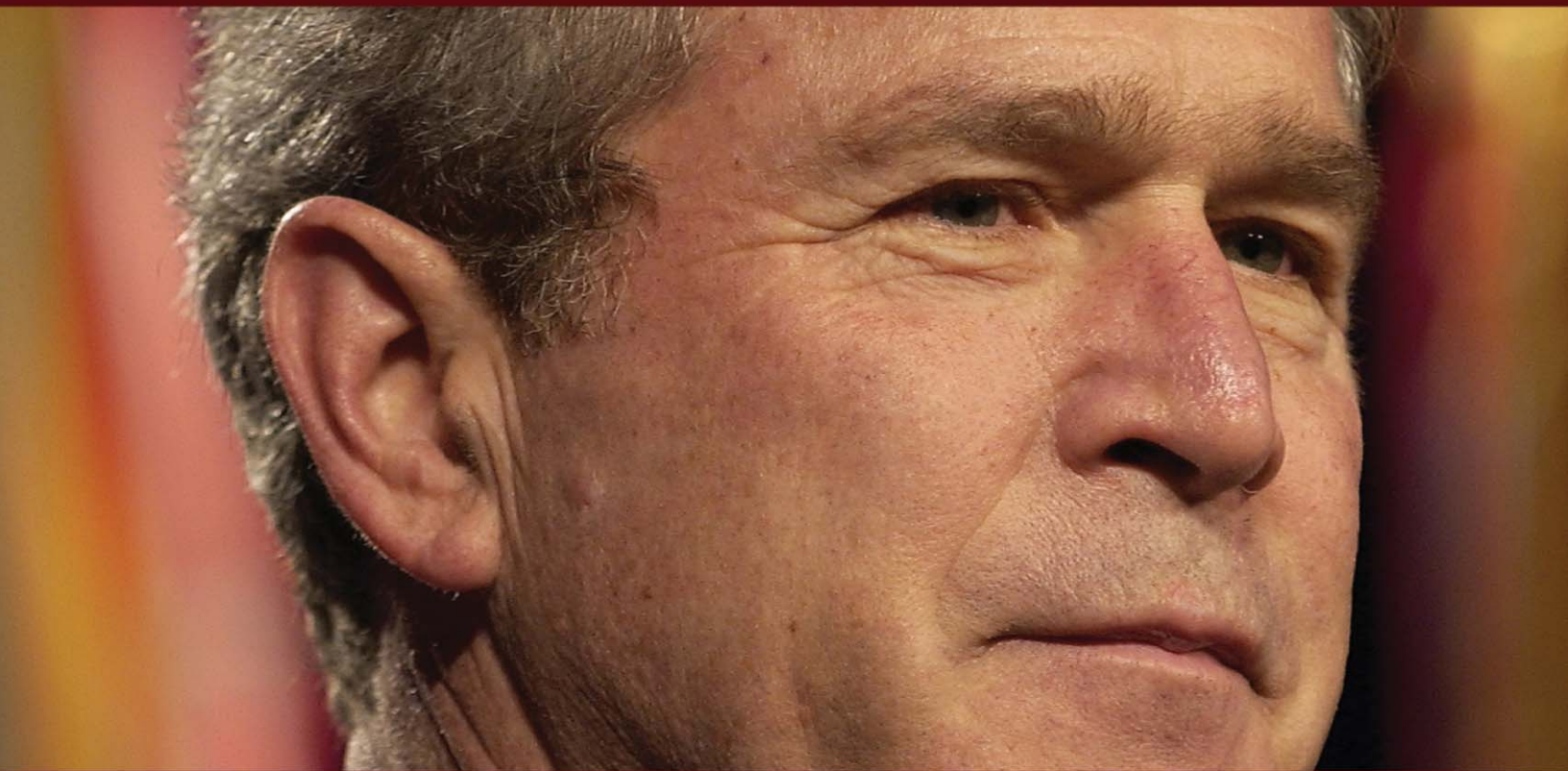
Cowell said he heads into each competition confident that he will do himself, his unit and more importantly his Soldiers proud.

“It’s a good way to set the example for Soldiers and, hopefully, inspire them to follow in my footsteps,” he said.

Though he has enjoyed his time as an enlisted Soldier, Cowell has decided to continue wearing the uniform - as an officer. “I wanted to experience the Army from both sides, and I think that all my experiences as an enlisted Soldier will make me a better officer,” he said.

Cowell will be attending Officer Candidate School at Fort Benning, Ga., in February 2005, with plans to serve in the infantry branch.





*photo by Tech. Sgt. Andy Dunaway*

# ANY GIVEN TUESDAY

**Story by Brian Murphy**





*photo by Brian Murphy*

**Washington Redskins running back Clint Portis bounces outside past defenders during training camp at Redskins Park at Ashburn, Va. Portis would play a huge role in the Redskins-Packers presidential-election deciding game Oct. 31.**

**H**eading into the final days before the presidential election, George W. Bush and Sen. John F. Kerry spent much of their time traveling around the country rallying for every last vote. It turns out that the deciding factor in the election

could be a football game right in the president's backyard.

With more accuracy than an M16A2 rifle, the Washington Redskins have correctly predicted the outcome of every presidential election since 1936. Think about that for a minute. Somehow, over the course of the last 68 years, the Redskins have identified the results of 17 straight presidential elections.

Here's how - if the Redskins lose their last home game prior to the presidential election, then the incumbent party loses the White House. If Washington wins, then the incumbent remains in power. That means, if history was to continue when the Redskins hosted the Green Bay Packers on Halloween Oct. 31, more was

at stake than bragging rights.

Not convinced? Let's take a look.

Most recently, the Redskins lost a battle of two first-place teams, when they were edged out by the Tennessee Titans on Monday Night Football 27-21 Oct. 30, 2000. Sensing the importance of the game, Redskins owner Daniel Snyder brought in the U.S. Army Parachute Team, the "Golden Knights," to descend from 3,500 feet onto the 50-yard line just before kick off. Unfortunately for his team, the nail-biter was decided when Titans defensive back Samari Rolle picked off Redskins quarterback Brad Johnson's errant pass and returned it 81 yards for the deciding touchdown.





Then, in one of the closest presidential elections of all time, Gov. George W. Bush of Texas, narrowly defeated Democratic vice president, Al Gore, by five electoral votes Nov. 7, 2000.

And this has been going on ever since the then Boston Redskins defeated the Chicago Cardinals 13-10 and Franklin D. Roosevelt won his re-election over Alfred Landon in 1936.

When asked how he feels about potentially influencing the outcome of the election, Packers head coach Mike Sherman tried to play down the significance of the Packers first visit to Washington D.C., since 1979.

"I'm certainly going to vote next week, but we're going to do what we have to do to win a football game," he said. "I don't put a whole lot of stock into it. This is sports and that's politics, and they should never cross paths."

If the Washington Redskins do indeed have the ability to select the "leader of the free world," they're not inclined to share.

"We have no idea how this has happened," said Redskins team spokesman Karl Swanson. "To be honest, we haven't paid much attention to it. We want to win this game as much as any other game. I'm sure there is a professor out there somewhere who can give an explanation or something."

Swanson, who says he is neither a democrat nor republican, but an independent, went on to say that his allegiance to the Redskins would not carry into the voting booth.

As luck would have it, there is a professor out there who is willing to put some time in to this. The

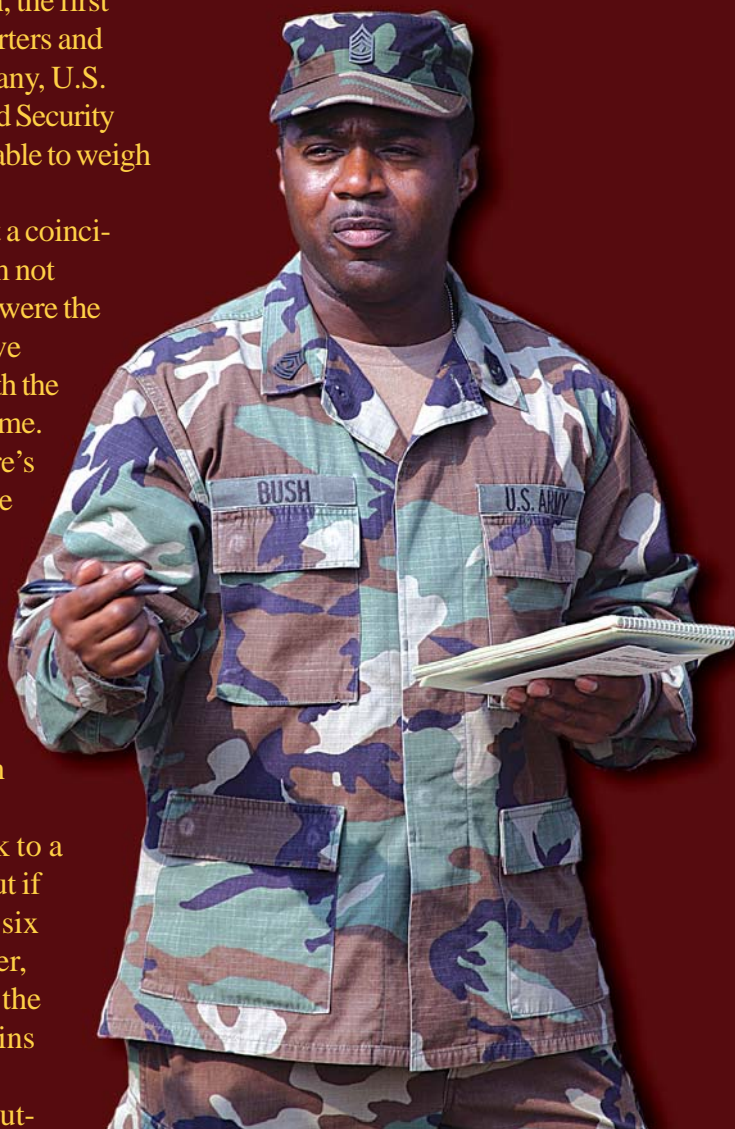
chances of the Redskins games and election results matching up for this long is one in 263.5 million - more than 2,600 times higher than the chance of being killed by lightning, according to information provided to the Green Bay Packers by Dave Dolan, an assistant professor of statistics at the University of Wisconsin-Green Bay.

Efforts to contact George W. Bush prior to the most important football game of his tenure proved to be fruitless, as he was busy running the country and preparing for another close election race. But 1st Sgt. George Bush, the first sergeant of Headquarters and Headquarters Company, U.S. Army Intelligence and Security Command was available to weigh in on the subject.

"To me, it's just a coincidence," he said. "I'm not superstitious, but if I were the president I would have made time to visit with the players before the game. I would tell them there's 'no pressure - the fate of the country is on the line.'"

When asked to "flip flop" and play devil's advocate, Bush seemingly put everything in perspective.

"If we can look to a groundhog to find out if we're going to have six more weeks of winter, then we can believe the outcome of a Redskins football game could possibly affect the outcome of the election," Bush said.



*photo by Spc. Kenneth Pacheco*

**1st Sgt. George Bush.**



## The Big Game

The pivotal play happened with Green Bay ahead of Washington 20-14, and the Redskins facing third-and-eight on the Packers' 43-yard line with 2:43 remaining. Redskins quarterback Mark Brunell took the snap, and immediately recognizing the Packers blitz, dumped a screen pass to running back Clinton Portis who sprinted past several Packer defenders and launched himself over the goal line.

After trailing 17-0 earlier in the game, the Redskins were an extra point away from taking a 21-20 lead. The only problem - the officials called a highly-controversial illegal motion penalty against wide receiver James Thrash, nullifying the game-changing play. The Packers intercepted Brunell's pass on the next down and the game was all but decided. After the game, Redskins head coach Joe Gibbs called the penalty an "absolute mystery."

If the trend were to continue for an 18th consecutive election, the Packers win would signal a Kerry victory come Election Day. But after some initial confusion in the state of Ohio, Kerry realizing defeat was inevitable, conceded the race to Bush.

After 68 years, had the streak come to an end? Did one referee's political preference influence his decision making on the field? Or is this simply the start of a new trend - with a Redskins victory in their final home game before the election now guaranteeing a loss for the incumbent?

Only time will tell.



photo by Brian Murphy

In the nation's capital, it is commonly believed that the two most important people in the country are the president and whoever is quarterbacking the Redskins. Here are some comparisons heading into the deciding week:

President	Home	Redskins
The White House		FedEx Field
Seats		
Dignitaries, V.I.P.s and world leaders		Hogettes, a Hall of Fame band, and 92,000 faithful fans
Legendary playcallers		
John F. Kennedy, Ronald Reagan		Vince Lombardi, Joe Gibbs
Official Song		
"Hail to the Chief"		"Hail to the Redskins"
Getting defensive		
Leads Defense Department		Leads NFL in total defense
Most memorable Clinton		
Bill Clinton		Clinton Portis



# Right place, right time

Three quick thinking  
Soldiers assist  
emergency medical  
technicians to help  
save a life

by Staff Sgt. Terrence Hayes



*photo by Staff Sgt. Terrence Hayes*

**Sgt. Lawrence Auld (front) and Staff Sgt. Jeremy Wildenberg worked with medical personnel to save a driver's life.**

Three Soldiers from the 116th Military Intelligence Group, along with local emergency medical technicians, helped save a driver's life after an automobile accident on Interstate 20 in Georgia, Aug. 12.

Staff Sgt. Jeremy Wildenberg, Staff Sgt. Barak Taylor and Sgt. Lawrence Auld helped EMTs remove the driver from his vehicle during heavy rain and administer life-saving procedures.

The three Soldiers were on their way back from Auld's Primary Leadership Development Course graduation at Fort Benning, Ga., when they pulled over to help a man in distress.

First, Auld and his wife saw a car turned over against a tree. The two of them pulled onto the shoulder to survey the scene. Then, a truck driver stopped as well and called 911. A minute or two later, Wildenberg and Taylor arrived. They tried unsuccessfully to open the vehicle door. Once authorities

arrived, the sheriff and Wildenberg worked together to pry open the door with the Jaws of Life.

"Once the door was open, Staff Sgt. Wildenberg and the sheriff pulled the body out of the car," Auld said. "I then asked if I should go get my field dressing."

After retrieving the bandage, Auld applied it to the man's head. Wildenberg noticed the man showing signs of shock and he ensured the Soldiers began immediate treatment.

"He started gasping breaths and his chest was heaving," Wildenberg said. "I knew the most important thing to do was to stabilize him and treat him for shock."

The Soldiers and EMTs worked carefully putting a brace on the man's neck and placing him on a spine board. After they lifted the man in the ambulance, Wildenberg stayed with the EMTs to meet the life flight helicopter.

"During the ride, the man began to recover some," Wildenberg said.

When the ambulance made it to an open field, Wildenberg and the EMTs helped put the man in the helicopter.

Blake Thompson, an EMT at the scene, said if it weren't for the actions of the Soldiers, the man may have died at the scene.

"Mr. Thompson informed us that he thought the man had a 50/50 shot at surviving," Wildenberg said. "He also said that if it wasn't for us, the man wouldn't have made it."

Shortly after the accident, the injured driver was upgraded to stable and released from the Medical College of Georgia's Trauma Unit. His name remains unknown to the Soldiers who saved him.

For their actions, each of the three Soldiers received the Army Commendation Medal.





photos by Brian Murphy

Ozzie Kinat and Fred Petrogallo served as flag bearers during the Day of Remembrance events, Nov. 5.

# Intelligence veterans hold Day of Remembrance

**By Brian Murphy**  
INSCOM Public Affairs

More than 140 Army Counter Intelligence Corps veterans, friends and family members gathered for a wreath-laying ceremony at the Tomb of the Unknowns at Arlington National Cemetery in Arlington, Va., Nov. 5.

The event marked the 13th national Day of Remembrance for these veterans, who fly in from around the world each year to honor their fallen friends.

“We’re here to honor those

who have passed away,” said Elly Burton, director of the Day of Remembrance. “It is important for us to pay our respects to those who have died; we do this in loving memory of those who are no longer with us.”

This year’s ceremony, the sixth she’s directed, was the most difficult for Burton. Her husband, Ollie, passed away last year and was one of the more than 150 individuals who was honored.

Merrill Kelly, a member of the board of directors, ACICV,

said the day shouldn’t only be viewed as a somber occasion.

“We have found that virtually all of our members who attend the Day of Remembrance find it is an unusually rewarding experience, especially for those who have a close friend or a family member who is buried in Arlington National Cemetery,” he said. “The day is a time of reunion and catching up within the Army CIC family.”

After the ceremony at Arlington, the veterans were bused to





**Col. Michael D. Bisacre, deputy commander, INSCOM, was the guest speaker during the Day of Remembrance.**

Spates Community Hall at Fort Myer, Va., where they conducted a role call and played “Taps” in honor of those who had died in the last year.

“I want to thank you for the privilege and honor of having me here today,” said Col. Michael D. Bisacre, deputy commander, U.S. Army Intelligence and Security Command. “As soon as I heard the details, I knew that this event was something I would like to be a part of. The Counter Intelligence Corps that you were a part of remains alive and well in the operations, investigations and analysis that is done every day by Soldiers in this command. Never say that the Counter Intelligence Corps is gone. Your flag represents a foundation that will live forever.”



**Several local schools, in addition to the Counter Intelligence Corps veterans, paid their respect with a wreath-laying ceremony, Nov. 5.**



# SHOTS FROM THE FIELD



*photo by Pfc. Jason Merrell*

**Bonzai!**

Somewhere between sumo and World Wrestling Entertainment style is the classification of what happens when two soldiers from the 501st Military Intelligence Brigade have a little fun while wearing inflatable sumo wrestling suits. Their impromptu match occurred during the unit's organizational day at Camp Humphreys, South Korea, Oct. 15. For the record, neither Soldier was injured.



# SHOTS FROM THE FIELD



*photo by Pfc. Jason Merrell*

Players from the Camp Humphreys rugby team battle through the nasty weather to tackle a 2nd Infantry Division team player during a rugby tournament at Camp Humphreys, South Korea, Sept. 18.



*courtesy photo*

Spc. Russell Roefer, 501st MI Brigade, secures the area during the brigade's annual training exercise "Dragon Ex."



# SHOTS FROM THE FIELD



*photo by Brian Murphy*

**Counter Intelligence Corps veterans visit the Tomb of the Unknowns at Arlington National Cemetery, Arlington, Va.**



*courtesy photo*

**A 902nd Military Intelligence Group Soldier snaps a photo during a convoy through Bank Street in Samarra, Iraq.**



# SHOTS FROM THE FIELD



*photo by Pfc. Jason Merrell*

Children from the Seobinggo Elementary School in Yongsan, South Korea, perform a fan dance for Soldiers from the 501st MI Brigade. The children were teaching Soldiers the traditions of Chusok, which is easiest described as the Korean equivalent for Thanksgiving.



*photo by Pfc. Jason Merrell*

Sgt. Nicholas D. Patton awaits a pie to the face after Pfc. Damian M. Thomas donated \$40 to the 501st Military Intelligence Brigade Better Opportunities for Single and Unaccompanied Soldiers program.





# **INSCOM's Vision**

**The Army's operational intelligence force - engaged worldwide as part of the joint/interagency team; conducting multi-discipline collection, fusion and analysis to generate actionable intelligence in support of the Global War on Terrorism and regional contingency operation.**

**A network of horizontally integrated fusion centers which leverage shared national databases. Persistent intelligence, surveillance and reconnaissance, tactical reporting and advanced analytical tools.**

**Joint, interoperable counterintelligence/human intelligence, signals intelligence, and measurement and signatures intelligence modules capable of rapid deployment/employment - with linkage to the fusion center network.**

**Tactically useful, rapid prototype initiatives developed, vetted and fielded in partnership with the intelligence community, industry and academia.**

**Tough, joint-savvy intelligence leaders at every level.**